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# ***Irregular Warfare***

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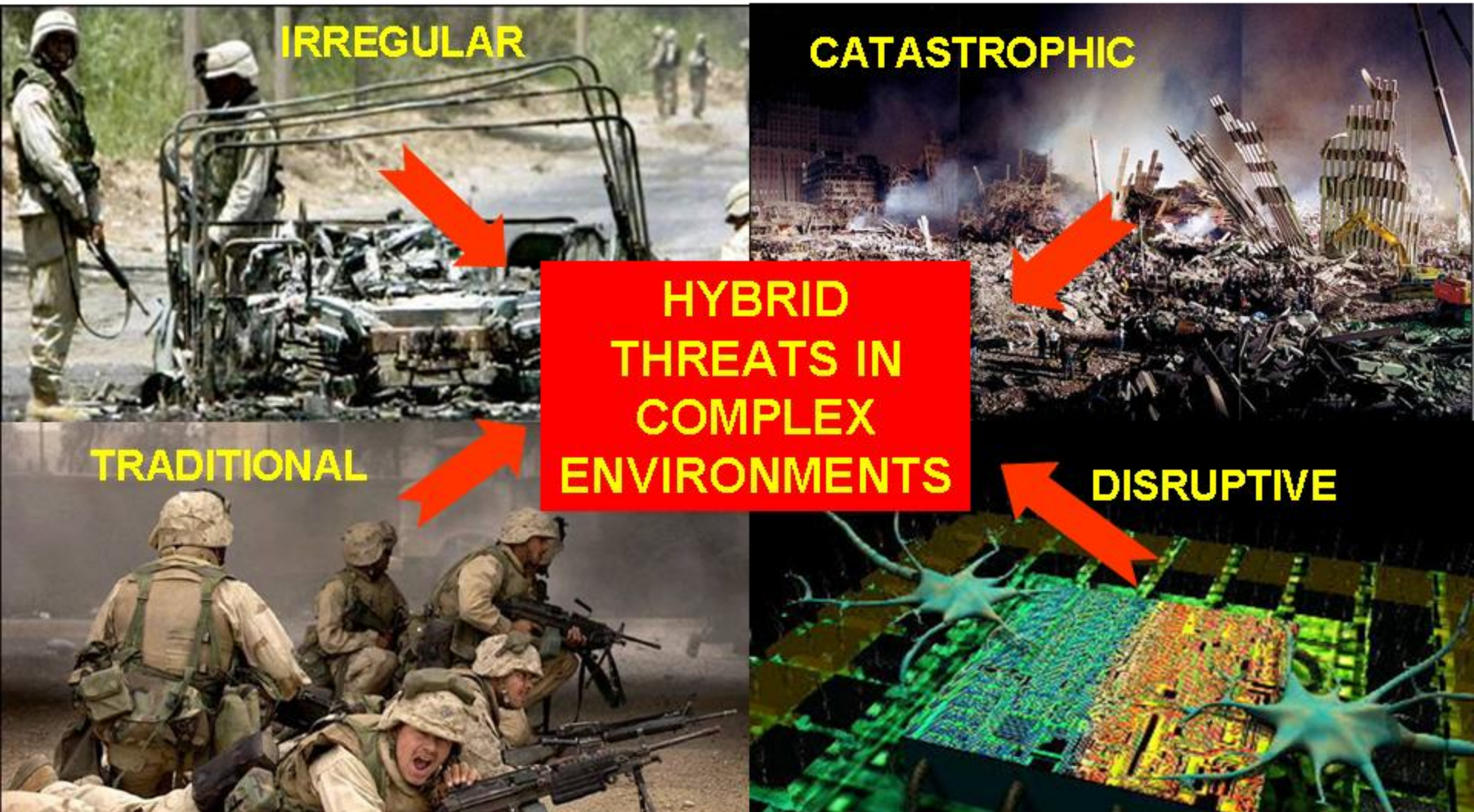
# *USJFCOM Approach*

## *Supporting the Joint Commander*

- **Developing joint concepts and experimenting**
  - Finding out what works for the future
- **Ensuring military systems “talk” to each other**
  - Fixing those that don't, making new systems that do
- **Training Joint Forces**
  - From headquarters' staffs to individuals
- **Providing deployable joint teams**
  - A team available “right now” to meet Commander's immediate needs
- **Providing Joint Forces**
  - Right mix of forces and equipment to get the job done
- **Feedback via Lessons Learned**



# *Today's Joint Operating Environment*



**“The lethality of state conflict with the fanatical and protracted fervor of Irregular Warfare. Where Microsoft coexists with machetes, and stealth is met by suicide bombers”  
Secretary Gates, November 2008**

# *“Quadrennial Roles and Missions Review Report”*

*Secretary Gates, January 2009*

**“The Department’s vision is to shape the future joint force to be as effective in Irregular Warfare as it is in Conventional Warfare”**

**“...the Department acknowledges it has more to do to accomplish its Irregular Warfare mission. Gaps still exist in institutionalizing irregular warfare concepts and capabilities needed for future joint operations, and for operating in concert ....”**



# *Critical Irregular Warfare (IW) Shortfalls*

- Influence the Population – “Battle for the Narrative”
- Understand the Population
- Understand the Adversary
  
- Joint Distributed Operations
- Policy – Education – Incentives

## Irregular Warfare Definition:

“A violent **struggle among state and non-state actors for legitimacy and influence over the relevant population(s)**. Irregular warfare favors indirect and asymmetric approaches, though it may employ the full range of military and other capacities, in order to erode an adversary's power, influence, and will.” *Joint Publication 1-02*



# ***DOD Directive 3000.07 Irregular Warfare Tasking to USJFCOM***

**“Gaps still exist in institutionalizing Irregular Warfare Concepts and Capabilities needed for future Joint Operations, and for operating in concert with our Interagency Partners” - QRM, Jan 09**

- **Lead the collaborative development of joint IW-relevant doctrine**
- **As part of the Joint Concept Development and Experimentation (JCDE) Program, explore new concepts and capabilities so that the U.S. Armed Forces are as effective in IW as they are in traditional warfare**
- **Recommend mechanisms and capabilities for increasing interoperability and integration of Special Operations Forces (SOF) and General Purpose Forces (GPF) in IW-related activities**
- **Lead the identification of joint IW-relevant capabilities and recommend priorities for capability development**
- **Identify tracking requirements for critical skills and experiences relevant to IW**
- **Lead the collaborative development of joint standards for GPF IW-relevant training and readiness for individuals and units**
- **Submit an annual assessment of U.S. Armed Forces’ GPF proficiency and readiness for IW**



## *Way Ahead*

- **Make IW a USJFCOM core competency for the General Purpose Force (GPF)**
- **Synchronize IW efforts with OSD, JS, USSOCOM, COCOMs and Services**
- **Collaborate with our multinational and interagency partners**
- **Hybrid Threat as baseline – 2<sup>nd</sup> Lebanon War and Russia/Georgia Conflict**
- **Operationally framed by the Capstone Concept for Joint Operations and the Joint Operating Environment**
- **Focus on all military activities: combat, security, engagement, and relief and reconstruction**



# *JIWC Responsibilities and Authorities*

- **Serve as the Command's proponent and advocate for IW**
  - Ensure development of necessary IW expertise across the command
  - Establish IW as a core task within USJFCOM directorates and supporting commands
- **Serve as the Joint Forces' voice for IW with:**
  - Joint Staff, COCOMs, Services, OSD, Agencies, Congress, and other organizations
- **Execute Joint Urban Operations Executive Agent responsibilities**



# *Irregular Warfare Continuum*

- QDR 2010
- CCJO Wargame Experiment
- Joint Warfighting Conference
- Joint Urban Warrior Wargame
- JROC Brief
- Small Unit Decision Making Experiment
- Center for Small Unit Excellence
- IW JOC Revision
- GEN Mattis HASC Testimony
- JCOA LL Conference
- IW Vision
- Hybrid Warfare Conference
- SECDEF FA Article
- CCJO Jan 09
- JOE
- DOD IW Directive
- JIWC



# *“Institutionalizing Understanding”*



**D**octrine

**O**rganization

**T**raining

**M**ateriel

**L**eadership & Education

**P**ersonnel

**F**acilities



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# *Questions/Comments*

