

The Operational Environment

The emerging operational environment will be shaped by four interrelated characteristics: adversaries are contesting in all domains and US dominance is not assured; smaller armies fight on an expanded battlefield that is increasingly lethal and hyperactive; nation states have more difficulty in imposing their will within a politically, culturally, technologically and strategically complex environment; and peer states more readily compete below armed conflict, making deterrence more challenging.

In respect to this new operational environment, it is imperative that the Army Intelligence Enterprise move forward with the guiding principles of One Vision, One Vector and One Voice to meet the demands presented by multi-domain operations. These principles are manifested within the framework of Mission Command Intelligence, the Army Intelligence 2017-2025 strategy and the Terms of Reference (TOR) between the Deputy Chief of Staff for Intelligence, G-2 and the Commanding Generals of US Army Intelligence and Security Command (INSCOM) and the Intelligence Center of Excellence (ICoE).



Mission Command Intelligence (MCI) is the Army Intelligence Enterprise's overarching framework to achieve a strategic end state of "an Army Intelligence team, fully capable at the tactical and operational level, trained and ready, supporting commander's situational understanding, against all threats in complex and contested operational environments."

Sensors

- Detect/Collect Advanced Signatures in Depth
- A2/AD Survivable Platforms
- Collaborative Ground and Aerial Capabilities
- Manned and Unmanned, Covering from Space to Mud

Data

- Cloud Enabled Access... Data In Depth
- Implement Common DoD/IC Standards
- Mission Tailorable and Scalable
- Data Sourced from Combat Support Agencies, Services, OSINT / PAI

Analysis

- High Compute Processing Enabled by AI/ML
- Data Visualization – Tailorable Dashboard
- Global Exchange/Reach (PED)
- Automated IPB and Synchronization Processes
- Easy to Use and Enables Advanced Tradecraft
- Analyst Generated Tools and Apps

Enabling Network

- Untethered from Legacy Systems and Architecture
- Expeditionary - Assured Access in DIL/A2AD
- Common Cloud-Based Architecture
- Multi-Level Data Access
- Enabled by the Army Network Enterprise

ARMY INTELLIGENCE

ONE VISION, ONE VECTOR, ONE VOICE



HEADQUARTERS, DEPARTMENT OF THE ARMY
OFFICE OF THE DEPUTY CHIEF OF STAFF, G-2

Mission Command Intelligence – One Vision

Mission Command Intelligence (MCI) is the Army Intelligence Enterprise's overarching framework to achieve our vision of "an Army Intelligence team, fully capable at the tactical and operational level, trained and ready, supporting commander's situational understanding, against all threats in complex and contested operational environments." It aligns Intelligence planning, development, and resourcing efforts with the Army's Multi-Domain Operations concept. MCI's essential components are data, sensors, and analysis enabled by a cloud-based architecture (network). These components empower intelligence professionals to execute doctrinal intelligence cycle functions with increased, speed, precision and accuracy. MCI provides commanders the essential means to synchronize other warfighting functions and deliver sound, timely decisions, posturing friendly forces with decisive advantage.

Army Intelligence 2017-2025 – One Vector

Army Intelligence 2017-2025 provides the strategy which orients the Total Army Intelligence Force (Active, National Guard, Reserve Forces) along three Lines of Effort: LOE #1 Intelligence Readiness, LOE #2 Tailored Force, LOE #3 Enabling Technology to provide an expeditionary intelligence force that is integrated with the Joint, Inter-organizational, and Multinational (JIM) team, and tailorable to enable mission command against determined, adaptive threats in a complex, contested environment.

The Terms of Reference – One Voice

The Terms of Reference (TOR) codifies relationships between the Deputy Chief of Staff for Intelligence, G-2, Commanding General, US Army Intelligence and Security Command and Commanding General US Army Intelligence Center of Excellence in order to enable the Army Intelligence Team to achieve One Vision, One Vector and One Voice. This document clarifies roles and responsibilities and ensures unity of effort across Army Intelligence in order to enable all members of the enterprise to exercise disciplined initiative in pursuit of The Army Intelligence Plan.

The Terms of Reference is a tri-signed document which sets forth relationships and responsibilities under the guiding principles of One Vision, One Vector and One Voice

The Commanding General (CG), US Army Intelligence Center of Excellence (ICoE) is the Army Intelligence Branch proponent and the Army Intelligence force modernization proponent.

CG ICoE Delivers:

- Training, education concepts, doctrine and integrated capabilities to tactical intelligence forces

CG, ICoE Oversees:

- Intelligence capabilities development and integration processes
- Identification, assessment, prioritization, synchronization and communication of required capabilities for intelligence organizations

CG, ICoE is Responsible For:

- Intelligence future force structure design & directs and coordinates development of force designs at echelons corps and below

The Deputy Chief of Staff G-2 is the principle military advisory on intelligence to the Secretary of the Army and Chief of Staff of the Army.

- The DCS G-2 serves as the head of the Army Intelligence Community
- The DCS G-2 serves as the Army Intelligence integrator and lead for setting the Army Intelligence vision, strategy and priorities
- The DCS G-2 reviews, endorses, and advocates for DOTMLPF-P solutions within the Army Staff
- The DCS G-2 coordinates changes to Army Intelligence concept of operations, force structure and systems across the US Intelligence Community

The Commanding General of US Army Intelligence and Security Command (INSCOM) executes mission command of the Army's operational intelligence and security forces.

CG INSCOM Provides:

- Operational forces in support of Army Service Component Commands & Combat Support Agencies
- The National Ground Intelligence Center (NGIC) in support of Army & Defense Intelligence Agency requirements.

CG INSCOM Serves As:

- The Army Service Cryptologic Commander and the Army's senior representative to the National Security Agency.
- The manager for the Army's operational intelligence training platform, Project Foundry

CG INSCOM Oversees:

- Intelligence capabilities development and integration processes for operational and strategic units at echelons above corps.

Army Intelligence 2017-2025 Lines of Effort (LOEs)

LOE #1: Intelligence Readiness

End State: An agile and adaptive force able to execute its core doctrinal tasks across all domains.

LOE #2: Tailored Force

End State: Resilient organizations, optimized for warfighting at every echelon with the right experience, right equipment and right architecture to develop situational understanding for the commander.

LOE #3: Enabling Technology

End State: Survivable, interoperable and relevant sensors, tools and technology that are operationally integrated to identify opportunities across all domains and throughout the depth of the battlefield.

Strategic End State

An Army Intelligence team, fully capable at the tactical and operational level, trained and ready, leveraging national, allied, and partner capabilities in order to support commanders' situational understanding, against all threats in complex and contested operational environments.

